

Global Operations: \$15M+ in Annual Savings Across 15 Manufacturing Sites

THE SITUATION

J&J's MedTech Global Operations spanned 13 manufacturing sites and 2 distribution centers with over 4,000 employees across multiple regions. Cost improvement initiatives existed at the site level but were not coordinated across the portfolio. Savings opportunities were being missed, accountability for results was fragmented, and there was no unified view of over \$100M in capital expenditures.

WHAT WE DID

Led a team of up to 6 project managers to identify, design, and implement coordinated cost savings initiatives across the global manufacturing footprint. Built analytics and scorecard infrastructure to track over \$100M in capital expenditures and cost improvement programs. Aligned initiatives with global business strategy and maintained accountability across 15+ sites.

OUTCOME

Achieved \$15M+ in annual cost savings across 15+ sites worldwide, with consistent alignment between site-level execution and enterprise strategy.